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FINANCIAL STATEMENTS AND
INDEPENDENT AUDITORS' REPORT
NORTHWOOD PREPATORY HIGH SCHOOL

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Smith, Hurst & Associates, L.L.C.

AN EQUITY-BASED COMPANY

Chartered Public Accountants

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors
of Northwood Preparatory High School

We have audited the accompanying statement of financial position of Northwood Preparatory High School (a nonprofit organization) as of June 30, 2001, and the related statements of activities and cash flows for the year then ended. These financial statements are the responsibility of the School's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Northwood Preparatory High School as of June 30, 2001, and the results of its operations and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

An audit was performed for the purpose of forming an opinion on the financial statements of Northwood Preparatory High School. The accompanying supplemental information is presented for the purposes of additional analysis and is not a required part of the financial statements. Such information has been subjected to the auditing procedures applied to the financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the financial statements taken as a whole.

Smith, Hurst & Associates, L.L.C.

October 8, 2001

Northwest Preparatory High School
 STATEMENT OF FINANCIAL POSITION
 June 30, 2004

ASSETS

Current Assets	
Cash and cash equivalents	\$ 65,858
Claims receivable	46,158
Prepaid expenses	<u>31,485</u>
Total current assets	123,481
Property, Plant and Equipment	
Furniture and fixtures	65,119
Household improvements	82,818
Equipment	<u>248,528</u>
Total at cost	416,465
Less accumulated depreciation	<u>99,347</u>
Net property, plant, and equipment	<u>317,118</u>
	\$ 440,599

LIABILITIES AND NET ASSETS

Current Liabilities	
Accounts payable	\$ 28,258
Accrued expenses	160,189
Current maturity of capital lease payable	32,773
Current maturity in notes payable	78,284
Due to Louisiana Department of Education	116,388
Contingent liability	<u>11,080</u>
Total current liabilities	426,922
Other Liabilities	
Notes payable	88,863
Capital lease payable	<u>12,189</u>
Total other liabilities	<u>101,052</u>
Total liabilities	527,974
Net assets - unrestricted	<u>412,625</u>
	\$ 940,599

The accompanying notes are an integral part of this statement.

Northwood Preparatory High School

STATEMENT OF ACTIVITIES

For the Year Ended June 30, 2005

	Unrestricted
Support and Revenue	
State public school funding	\$ 1,804,685
Other state funding	58,089
Federal sources	117,589
Investment income	8,555
Other income	<u>57,582</u>
Total support and revenue	2,046,900
Expenses	
Instruction:	
Regular education programs	671,844
Special Ed programs	134,684
Vocational Ed programs	2,083
Other instructional programs	67,887
Special programs	<u>14,937</u>
Support services:	
Pupil support	362,936
Instructional staff support	7,034
General administration	48,718
School administration	<u>247,621</u>
Business services	48,787
Operation and maintenance of plant	<u>257,008</u>
Pupil transportation	<u>158,584</u>
Counsel services	<u>18,431</u>
Food service	<u>67,585</u>
Gifts service	
Capital lease - interest	<u>12,540</u>
Change in estimates - contingent liability	<u><u>175,828</u></u>
Total expenses	<u>1,879,871</u>
Change in net assets	167,029
Net assets - beginning	<u><u>155,412</u></u>
Net assets - ending	<u><u>\$ 167,029</u></u>

The accompanying notes are an integral part of this statement.

Northwood Preparatory High School

STATEMENT OF CASH FLOWS

For the Year Ended June 30, 2004

Cash Flows From Operating Activities:	
Increase in net assets	\$ 389,168
<i>Adjustments to reconcile increase in net assets to net cash provided by operating activities:</i>	
Depreciation	79,818
Contributions of building (non-cash)	(18,000)
Increase in grants receivable	(18,711)
Increase in prepaid expenses	(18,400)
Increase in accounts payable	22,293
Increase in accrued expenses	10,799
Decrease in State paid in school funding disallowment	(299,154)
Decrease in contingent liability	<u>(33,025)</u>
Total adjustments	<u>(228,682)</u>
Net cash provided by operating activities	16,486
Cash Flows From Investing Activities:	
Purchase of fixed assets	<u>(246,062)</u>
Net cash used by investing activities	(246,062)
Cash Flows From Financing Activities:	
Proceeds from capital lease obligations	8,912
Proceeds from notes payable	281,863
Payments on capital lease obligations	(13,082)
Payments on notes payable	<u>(58,128)</u>
Net cash provided by financing activities	<u>128,771</u>
NET DECREASE IN CASH AND CASH EQUIVALENTS	(66,325)
Cash and cash equivalents at beginning of year	<u>152,383</u>
Cash and cash equivalents at end of year	\$ 86,058

The accompanying notes are an integral part of this statement.

Northwood Preparatory High School
NOTES TO FINANCIAL STATEMENTS

June 30, 2009

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Northwood Preparatory High School (the School) was created as a non-profit corporation under the laws of the State of Louisiana on June 18, 1999. The School entered into a Charter School Contract with the Louisiana State Board of Elementary and Secondary Education beginning July 1, 1999 whereby the School would operate a Type II charter school as defined in LSA R.S. 17:3901, et seq. The School serves eligible students in grades ninth through twelfth primarily in the parishes of Tangipahoa and St. Helena.

A summary of the School's significant accounting policies consistently applied in the preparation of the accompanying financial statements follows:

1. Financial statement presentation

The School follows the guidance of Statement of Financial Accounting Standards (SFAS) No. 117, "Financial Statements of Not-for-Profit Organizations." Under SFAS No. 117, the School is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted, temporarily restricted, and permanently restricted. In addition, the School is required to present a statement of cash flows.

The School also follows the guidance of SFAS No. 116, "Accounting for Contributions Received and Contributions Made," whereby contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence and/or nature of any donor restrictions. Restricted net assets are reclassified to unrestricted net assets upon satisfaction of the donor imposed time or purpose restrictions.

2. Basis of Accounting

Basis of accounting refers to when revenues and expenses are recognized in the accounts and reported on the financial statements. The financial statements of Northwood Preparatory High School are prepared on the accrual basis of accounting whereby revenues are recognized when earned and expenses are recognized when incurred.

3. Revenues

The School's primary source of funding is through the State Public School Fund. The School receives \$4,824 per eligible student in attendance on October 1, payable in monthly installments. The October 1 student count is audited by the Louisiana Department of Education. Adjustments are made in the following year. As discussed in Note M, a liability has been accrued for students disallowed by the Louisiana Department of Education.

Northwood Preparatory High School
NOTES TO FINANCIAL STATEMENTS

June 30, 2004

NOTE A - (CONTINUED)

3. Reimbursements-continued

State and federal grants are on a cost reimbursement basis. Accrual is made when eligible expenses occur.

4. Fixed Assets and Depreciation

Fixed assets are recorded at historical cost or estimated historical cost if historical cost is not available. Depreciations which naturally add to the value of related assets or materially extend the useful life of assets are capitalized. Normal building maintenance and minor equipment purchases are included as expenses of the School.

Depreciation of fixed assets is calculated using the straight-line method over the estimated useful lives of the assets. Depreciation expense totaled \$99,016 for the year ended June 30, 2004. The following are the estimated useful lives of the fixed assets of the School.

	<u>Useful Lives</u>
Leasehold improvements	3
Furniture and equipment	5-7
Equipment	5-7

5. Income Taxes

The School is recognized by the Internal Revenue Service as a Section 501(c)(3) tax-exempt organization.

6. Statement of Cash Flows

For purposes of the statement of cash flows, the School considers all investments purchased with an original maturity of three months or less to be a cash equivalent.

7. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Northwood Preparatory High School
NOTES TO FINANCIAL STATEMENTS

June 30, 2001

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

B. *Concentration of Credit Risks*

Financial instruments that potentially subject the School to concentrations of credit risk consists of cash in excess of federally insured limits of \$50,000.

NOTE B - CASH AND INVESTMENTS

As of June 30, 2001 cash consists of demand deposits in a local bank of \$55,711 and a certificate of deposit of \$10,147.

NOTE C - GRANT RECEIVABLE

As of June 30, 2001 receivables consisted of amounts due from following sources:

Special education	\$ 9,327
IASA grants	
Title I	17,349
Title IV	1,445
Classroom collection	11,323
LEAP renovation	6,327
FFP	<u> 468</u>
	<u>\$ 46,139</u>

Northwood Preparatory High School
NOTES TO FINANCIAL STATEMENTS

June 30, 2003

NOTE D - CAPITAL LEASE OBLIGATION

The School is obligated under a capital lease with a finance company. The total cost of equipment acquired through the capital lease is \$34,487. The lease requires 39 monthly payments of \$2,062 expiring on December 27, 2003 with a purchase option of \$1. The School is also obligated under another capital lease with a finance company. The total cost of equipment acquired through this capital lease is \$8,912. The lease requires 39 monthly payments of \$392 expiring on February 28, 2003 with a purchase option of \$1.

The future minimum lease payments due under the capital leases are as follows at June 30:

2003	\$ 29,447
2004	<u>13,053</u>
Total future minimum lease payments	42,500
Less amount representing interest	<u>11,540</u>
Present value of net minimum lease payments	<u>\$ 34,960</u>

NOTE E - OPERATING LEASE COMMITMENTS

The School leases land and portable buildings under operating leases. The monthly rental for the land is \$3,500 through an initial term ending June 30, 2003. The School has an option to renew the lease for an additional two years. The rental for the portable buildings totals \$14,488 monthly with the term ending in June, 2004. At that time, the School may continue to pay rentals on a month-to-month basis. Future minimum lease payments are as follows at June 30:

	<u>Land</u>	<u>Buildings</u>
2003	\$ 42,000	\$ 173,861
2004	42,000	173,861
2004	<u>—</u>	<u>173,861</u>
	<u>\$ 42,000</u>	<u>\$ 521,583</u>

Northwood Preparatory High School
NOTES TO FINANCIAL STATEMENTS

June 30, 2001

NOTE F - NOTES PAYABLE

At June 30, 2001, the School was obligated under the following agreements:

Note payable to Taylor Bus Sales, Inc., dated May 8, 2001, payable in thirty monthly installments of \$2,717 including interest at a rate of 14%, secured by six buses.	\$ 66,531
Note payable to Time Trend, Inc. dated April 17, 2001, payable in eight quarterly installments of \$13,969, principle only, secured by IBM computers.	83,968
Note payable to Interstate Premium Finance Corp. dated May 9, 2001, payable in nine monthly installments of \$904 including interest at a rate of 12%, unsecured.	<u>7,578</u>
	<u>\$ 157,962</u>

Total future principal and interest payments under the above obligations at June 30 are as follows:

	Principal	Interest	Total
2002	\$ 70,264	\$ 8,096	\$ 87,368
2003	75,439	4,949	79,588
2004	<u>13,128</u>	<u>863</u>	<u>13,582</u>
	<u>\$157,962</u>	<u>\$ 13,908</u>	<u>\$ 180,472</u>

Northwood Preparatory High School
NOTES TO FINANCIAL STATEMENTS

June 30, 2001

NOTE G - INSURANCE COVERAGE

As of June 30, 2001, the School had the following insurance policies in effect:

<i>Type of Coverage</i>	<i>Expiration</i>	<i>Coverage Limits</i>
General liability	September 16, 2002	Aggregate \$3,000,000 Each occur: \$1,000,000 Injury \$1,000,000 Sexual misconduct: \$300,000
Crime	September 16, 2002	Theft \$5,000
Professional liability	September 16, 2002	Aggregate \$3,000,000 Each occur: \$1,000,000 Medical \$25,000
Property	September 16, 2002	Replacement cost 100%
Workmen's Compensation	June 30, 2001	Statutory

NOTE H - CONTINGENT LIABILITIES

The School has offered to settle a claim incurred during the year ended June 30, 2000. The following is an explanation of the claim and the status as of the date of this report.

During the year ended June 30, 2000, a full time employee exhausted all of her sick leave due to complications incurred during her pregnancy. The employee did not return to work in the 1999-2000 school year. The employee has filed suit in district court seeking payment of back wages and related benefits. The basis for her claim is related to similar extended benefits offered by the Tangipahoa Parish School Board. The School's charter does not contain any language regarding application of such benefits. The School tendered an \$11,000 offer to settle the lawsuit. This offer was rejected with a counter offer of \$13,000 made by the plaintiff's attorney. The School has rejected the counter offer and intends to vigorously contend the case in court. A liability has been recorded as June 30, 2001 for \$11,000.

The School's legal council has been notified of a possible claim regarding a contract dispute with a local company which provided bus services to School. The attorney considers any liability related to this claim to be remote and no liability has been recorded as of June 30, 2001.

Northwood Preparatory High School
NOTES TO FINANCIAL STATEMENTS

June 30, 2001

NOTE I - ANNUAL FINANCIAL REPORT RECONCILIATION

The School has submitted an Annual Financial Report to the Louisiana Department of Education for the year ended June 30, 2001. The following is a reconciliation between total expenses reported on the Annual Financial Report and total expenses presented in these financial statements.

Total expenses per Annual Financial Report	\$2,151,536
Reconciling items:	
Capitalization of fixed assets	(346,868)
Principal payments on capital lease and notes payable	(35,679)
Change in estimate - contingent liability	(33,839)
Concession and miscellaneous expenses	14,378
Depreciation of fixed assets	<u>28,816</u>
Total expenses	<u>\$1,809,871</u>

NOTE J - RETIREMENT PLANS

Substantially all employees of the School are members of the Teachers' Retirement System of Louisiana. This system is a cost-sharing, multiple-employer defined benefit pension plan administered by a separate board of trustees. Pertinent information, relative to this plan follows:

Teachers' Retirement System of Louisiana (TRS)

Plan Description: The TRS provides retirement benefits as well as disability and survivor benefits. Ten years of service credit are required to become vested for retirement benefits and five years to become vested for disability and survivor benefits. Benefits are established and amended by state statute. The TRS issues a publicly available financial report that includes financial statements and required supplementary information for the TRS. That report may be obtained by writing to the Teachers Retirement System of Louisiana, P.O. Box 94123, Baton Rouge, LA 70804-9123.

Northwood Preparatory High School
NOTES TO FINANCIAL STATEMENTS

June 30, 2001

NOTE J - RETIREMENT PLANS (CONTINUED)

Funding policy: Plan members are required to contribute 8% of their annual covered salary. The School is required to contribute at an actuarially determined rate. The current rate is 15.2% of annual eligible covered payroll. Member contributions and employer contributions for the FRS are established by state law and rates are established by the Public Retirement System's Actuarial Commission. The School's contribution to the plan for the year ended June 30, 2001 was \$109,113, equal to the required contribution for the year.

NOTE K - FIXED ASSETS

Depreciation expense for the year ended June 30, 2001 was \$28,816.

All assets acquired with Department of Education funds are owned by the school while used in the purpose for which it was purchased. The Department of Education, however, has a reversionary interest in these assets. Should the charter not be renewed, title in any assets purchased with these funds will transfer to the appropriate agency.

NOTE L - CONCENTRATION OF FUNDS

The organization receives almost all of its funding from the State of Louisiana.

NOTE M - LETTER OF CREDIT

The School has a letter of credit agreement totaling \$10,000 in favor of the Louisiana High School Athletic Association. In connection with this letter of credit, a certificate of deposit, having a balance of \$19,148, is pledged as collateral. As of June 30, 2001, there have been no draws upon this letter of credit.

NOTE N - STATE PUBLIC SCHOOL FUNDING

The School's revenues from the State Public School Fund are based on a contractual amount per in attendance on October 1, 2000. For the year ended June 30, 2001, the School was paid based on 416 students. Subsequent to year-end, the Louisiana Department of Education has disenrolled a net of 24 students. The Department will withhold from future monthly payments to satisfy this disenrollment. At June 30, 2001, a liability of \$116,798 has been recorded.

SUPPLEMENTAL INFORMATION

Northwood Preparatory High School
SCHEDULE OF BOARD OF DIRECTORS

June 30, 2001

<u>BOARD MEMBERS</u>	<u>COMPENSATION</u>
David T.J. Franklin 5614 Hickman Chapel Rd. Aurora, I.A. 70422 504-428-0502	-0-
Phil Calves, President 17527 Riding Horse Dr. Aurora, I.A. 70422 504-428-0734	-0-
Bernell Cook 1335 36th Street Kennerlywood, I.A. 70444 504-229-0145	-0-
Phil Jennings, Vice-President 1745 Bruce Road Independence, I.A. 70443 504-248-9915	-0-
Ann Magnusson 606 Elm Circle Hammond, I.A. 70403 504-415-0082	-0-
Mike Saurier 42835 Darners Road Ponchartraine, I.A. 70454 504-384-5657	-0-
Alfred Tyevel 119 E. Chennet Aurora, I.A. 985-747-0340	-0-
Judy Williams 687 Tobey Drive Aurora, I.A. 70422 504-740-7616	-0-

Smith, Hurst & Associates, L.L.C.

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Certified Public Accountants

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REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT ACCOUNTING STANDARDS

To the Board of Directors
of Northwood Preparatory High School

We have audited the financial statements of Northwood Preparatory High School (a nonprofit organization) as of and for the year ended June 30, 2001 and have issued our report thereon dated October 8, 2001. We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Compliance

As part of obtaining reasonable assurance about whether Northwood Preparatory High School's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance that are required to be reported under *Government Auditing Standards* which are described in the accompanying schedule of findings and questioned costs.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered Northwood Preparatory High School's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

To the Board of Directors
of Northwest Preparatory High School

This report is intended solely for the information of management, the Board of Directors, the Louisiana Legislative Auditor and the Louisiana Department of Education and is not intended for and should not be used by other than those specified parties.

Smith, Hurrell & Associates, L.L.C.

October 8, 2001

NORTHWOOD PREPARATORY HIGH SCHOOL
SCHEDULE OF FINDINGS AND QUESTIONED COSTS

June 30, 2003

2001-1 The School's Charter School Contract requires that 75% of its teachers maintain state certification. During the year ended June 30, 2004, only 35% of the School's teachers held certification under state guidelines.

Management

Response: The School has instituted a program where any uncertified teacher must attend an accredited university that is enrolled in the alternative certification program. Each of the teachers attended classes last summer and presented copies of grades to the human resource director. Management's goal is to have 100% of the school's teachers certified.

2004-2 The School has contracted with the director's spouse to provide certain services related to the School's computer system. This contract could possibly be a violation of Section 1113A of the Louisiana Code of Ethics. We recommend that the School consult with its legal counsel to seek a resolution of this matter.

Management

Response: Management has discussed this issue with personnel at the Louisiana Department of Education, who indicated that the reputation laws do not apply to charter schools. Management will discuss this issue further with their legal counsel and seek a resolution of this matter.

NORTHWOOD PREPARATORY HIGH SCHOOL

STATUS OF PRIOR AUDIT FINDINGS

June 30, 2004

2000-1 Percentage of teachers certified under 75% required by School Charter.

Status: This finding has not been resolved. See finding 2001-3.



Northwood Preparatory High School

1011 NW Central Avenue

P.O. Box 1011

Anders, LA 70423

983.748.9989 FAX 983.748.9990

December 27, 2001

Dear Mr. Kyle:

In response to two concerns stated in our external audit for year 2000-2001, please note:

Concern #1: Because Northwood Preparatory High School is a charter school, we enjoy certain exemptions from laws and regulations other public schools must adhere to. However, we are held more accountable in other areas. Following our external audit from 1999-2000, John Mabrey voiced concern regarding my husband being employed as a technical consultant. Fred Gullies is employed as Head of Academic Computing at Southern Louisiana University. He also sits on the Tangipahoa Parish School System Teaching With Technology Committee. He has aided the local school system with the development of their technical program for years. He also served as a Region II Title I Consultant for other school systems in the area. His educational background consists of B.S. in Education from UNL; M.A. in Human Resource from Pepperdine University; M.S. in Computer Science from Southern University; and Ph.D.-ABD in Educational Leadership from LSU.

In 2000, after our first external audit, I called Mrs. Kathy Mabrey, then the head of the charter school office for BESE, regarding the concern. I did not want to compromise my school in any way. If I remember correctly, she checked with the Attorney General and advised me that the national charter school reform movement did not fall under the reputation rule. If someone is the highest qualified person to perform a job, they should be the one to do it.

Concern #2: I wrote to you last year in response to your letter requesting clarification regarding our lack of 75% certified teachers. As part of higher employment, each uncertified teacher is attending an accredited university enrolled in the alternative certification program. They ALL attended classes last summer and each presented a copy of their grades to our human resource director to keep on file. Our goal is to have 100% certified teachers within two years.

Sincerely,

Blanche J. Gullies, Director/Principal

Blanche J. Gullies, Director

Ross J. Morris, APT

Heidi Smith, Assistant Director

Kathie Hinesman, Executive Assistant